

## Changes in Principal Management Indicators in Last 5 Years (Consolidated)

	Japanese Yen						U.S. Dollars	
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025		FY 2025	
Consolidated ordinary income	54,664	63,824	66,127	68,889	80,192	Millions	536,330	Thousands
Consolidated ordinary profit	12,028	11,535	11,848	9,986	13,947	Millions	93,278	Thousands
Profit attributable to owners of parent	7,995	7,473	8,127	7,087	9,784	Millions	65,436	Thousands
Consolidated comprehensive income	11,990	2,226	5,819	28,387	2,715	Millions	18,158	Thousands
Consolidated net assets	158,585	159,130	163,159	189,852	189,639	Millions	1,268,319	Thousands
Consolidated total assets	3,653,865	4,241,963	4,025,257	4,110,848	4,071,776	Millions	27,232,317	Thousands
Net assets per share	9,182.77	9,212.03	9,435.64	10,954.41	11,153.00	Yen	74.59	Dollars
Basic earnings per share	463.63	433.28	470.79	409.52	573.96	Yen	3.84	Dollars
Diluted earnings per share	461.74	431.01	468.08	407.79	571.33	Yen	3.82	Dollars
Capital adequacy ratio	4.33	3.74	4.04	4.61	4.65	%	4.65	%
Consolidated capital adequacy ratio (domestic standard)	8.40	8.39	8.90	9.06	9.64	%	9.64	%
Consolidated return on equity ratio	5.21	4.71	5.05	4.01	5.16	%	5.16	%
Consolidated price earnings ratio	5.04	4.76	4.97	6.99	5.76	Times	5.76	Times
Cash flows from operating activities	256,482	487,689	(196,260)	4,879	(124,271)	Millions	(831,133)	Thousands
Cash flows from investing activities	(97,332)	(14,874)	27,258	(94,923)	30,543	Millions	204,274	Thousands
Cash flows from financing activities	(1,990)	(1,726)	(1,899)	(1,731)	(2,907)	Millions	(19,442)	Thousands
Cash and cash equivalents at the end of the period	716,448	1,187,545	1,016,651	924,888	828,250	Millions	5,539,393	Thousands
Number of employees	1,535	1,502	1,449	1,424	1,407	Persons	1,407	Persons
[Average number of temporary staffs]	[393]	[393]	[388]	[388]	[390]	Persons	[390]	Persons

(Notes)

1. The capital adequacy ratio was calculated by subtracting year-end balances of share acquisition rights and non-controlling interest from year-end balance of total net assets and dividing the difference by year-end balance of total assets.
2. The consolidated capital adequacy ratio was calculated by the calculation method specified in the Financial Services Agency Announcement No. 19, 2006 in accordance with Article 14-2 of the Banking Act. The Bank adopts domestic standard.
3. Average number of temporary staffs is calculated by converting their working hours to regular working hours of the Bank.
4. The Company has changed its accounting standards for recording sales and cost of sales for installment sales transactions from FY2023, and the figures for FY2022 are presented with retroactive application.
5. Solely for the convenience of the reader, US dollar amounts in this Annual Report represent a translation of Japanese yen at ¥149.52 to US\$1.00, the exchange rate prevailing on March 31, 2025. The figures that have been translated into dollars have been rounded off. Therefore, the total figures in this Annual Report may not necessarily match the aggregate of the individual amounts shown.