

## Changes in Principal Management Indicators in Last 5 Years (Consolidated)

	Japanese Yen					U.S. Dollars		
	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2024		
Consolidated ordinary income	56,838	54,664	63,824	66,127	68,889	Millions	454,983	Thousands
Consolidated ordinary profit	10,828	12,028	11,535	11,848	9,986	Millions	65,953	Thousands
Profit attributable to owners of parent	7,125	7,995	7,473	8,127	7,087	Millions	46,807	Thousands
Consolidated comprehensive income	(1,565)	11,990	2,226	5,819	28,387	Millions	187,484	Thousands
Consolidated net assets	148,541	158,585	159,130	163,159	189,852	Millions	1,253,893	Thousands
Consolidated total assets	3,325,076	3,653,865	4,241,963	4,025,257	4,110,848	Millions	27,150,439	Thousands
Net assets per share	8,593.83	9,182.77	9,212.03	9,435.64	10,954.41	Yen	72.35	Dollars
Basic earnings per share	413.44	463.63	433.28	470.79	409.52	Yen	2.70	Dollars
Diluted earnings per share	412.01	461.74	431.01	468.08	407.79	Yen	2.69	Dollars
Capital adequacy ratio	4.45	4.33	3.74	4.04	4.61	%	4.61	%
Consolidated capital adequacy ratio (domestic standard)	8.34	8.40	8.39	8.90	9.06	%	9.06	%
Consolidated return on equity ratio	4.75	5.21	4.71	5.05	4.01	%	4.01	%
Consolidated price earnings ratio	5.76	5.04	4.76	4.97	6.99	Times	6.99	Times
Cash flows from operating activities	161,683	256,482	487,689	(196,260)	4,879	Millions	32,224	Thousands
Cash flows from investing activities	44,964	(97,332)	(14,874)	27,258	(94,923)	Millions	(626,927)	Thousands
Cash flows from financing activities	(1,813)	(1,990)	(1,726)	(1,899)	(1,731)	Millions	(11,433)	Thousands
Cash and cash equivalents at the end of the period	559,281	716,448	1,187,545	1,016,651	924,888	Millions	6,108,500	Thousands
Number of employees	1,542	1,535	1,502	1,449	1,424	Persons	1,424	Persons
[Average number of temporary staffs]	[400]	[393]	[393]	[388]	[388]	Persons	[388]	Persons

### (Notes)

1. The capital adequacy ratio was calculated by subtracting year-end balances of share acquisition rights and non-controlling interest from year-end balance of total net assets and dividing the difference by year-end balance of total assets.
2. The consolidated capital adequacy ratio was calculated by the calculation method specified in the Financial Services Agency Announcement No. 19, 2006 in accordance with Article 14-2 of the Banking Act. The Bank adopts domestic standard.
3. Average number of temporary staffs is calculated by converting their working hours to regular working hours of the Bank.
4. The Company has changed its accounting standards for recording sales and cost of sales for installment sales transactions from the fiscal year under review, and the figures for FY2022 are presented with retroactive application.
5. Solely for the convenience of the reader, US dollar amounts in this Annual Report represent a translation of Japanese yen at ¥151.41 to US\$1.00, the exchange rate prevailing on March 31, 2024. The figures that have been translated into dollars have been rounded off. Therefore, the total figures in this Annual Report may not necessarily match the aggregate of the individual amounts shown.